

**SPECIAL ASSEMBLY MEETING
THE CITY AND BOROUGH OF JUNEAU, ALASKA**

December 4, 2021 8:30 AM

Centennial Hall (In Person only)
Annual Assembly Retreat - Worksession; No Public Testimony Taken

I. CALL TO ORDER

II. LAND ACKNOWLEDGEMENT

III. ROLL CALL

IV. APPROVAL OF AGENDA

V. AGENDA TOPICS

A. Progress Update on 2021 Goals

B. Financial Update

C. Assembly Goal Setting

VI. ASSEMBLY COMMENTS

VII. ADJOURNMENT

ADA accommodations available upon request: Please contact the Clerk's office 36 hours prior to any meeting so arrangements can be made for closed captioning or sign language interpreter services depending on the meeting format. The Clerk's office telephone number is 586-5278, TDD 586-5351, e-mail: city.clerk@juneau.org

Assembly Goals 2021

Assembly Goals set at
November 7, 2020 retreat

1. Housing - Assure adequate and affordable housing for all CBJ residents

AA*	Implementing Actions	Responsibility	Notes:
A	P/F Prioritize Housing Action Plan strategies	Assembly, Manager's Office	<i>Housing Action Plan Update April 2021 Spreadsheet highlights policy, zoning, land use, and funding efforts https://juneau.org/housing/housing-action-plan Also: senior assisted living construction underway</i>
B	P/F/O Approve and implement Affordable Housing Fund distribution plan.	Assembly, Manager's Office	<i>\$700k funding round in progress; 12/20 COW</i>
C	P Develop downtown housing incentives including tax abatement	Assembly, Manager's Office, CDD	<i>CBJ code 69.10.023 provides 12-year tax abatement downtown, passed May 2021</i>
D	P/F Focus on developing workforce housing	Assembly, Manager's Office	<i>Funding for CBJ Housing Programs (Mobile home loan, accessory apartment grant, Juneau Affordable Housing Fund); limited use for workforce housing</i>
E	P/F Develop incentives to encourage long term rentals over short term rentals	Assembly, Manager's Office, Finance	<i>Language added to the downtown housing tax abatement ordinance limiting use of incentive to projects with more than 30 day leases</i>

2. Economic Development - Assure Juneau has a vibrant, diverse local economy

AA*	Implementing Actions	Responsibility	Notes:
A	P Implement Juneau Economic Plan	Assembly, Manager's Office	<i>Ongoing</i>
B	F/O Revitalize Downtown	Assembly, Manager's Office	<i>JAHF first round recommend distributing \$150K for rehab of existing units;</i>
C	O Area Plans: Complete Downtown Area plan, followed by Douglas and Valley area plans.	Assembly, CDD, Planning Commission, Manager's Office	<i>Blueprint Downtown Juneau: Anticipate draft plan for public review in early 2022 with adoption in spring 2022. South Douglas / West Juneau: Steering Committee continues to make progress; draft plan expected summer 2022.</i>
D	F Evaluate next steps & benefits with the West Douglas road and Channel Crossing	Engineering	<i>Federal funding?</i>
E	F/O Update the Comprehensive Plan	CDD	<i>Defunded (same status)</i>
E	O Protect future industrial land	Assembly, Manager's Office, Lands, CDD	<i>LHEDC memo from CDD dated July 14, 2021; discussed at LHEDC on July 19, 2021; no recommendation made by comm.</i>
F	P/F Explore and review options for the Centennial Hall complex	Assembly, Manager's Office	<i>11/29 COW</i>
G	P/F Explore viability of a summer operation plan for Eaglecrest Ski Area	Assembly, City Manager, Eaglecrest Board, Eaglecrest General Manager	<i>Ongoing; Assembly/staff bandwidth.</i>

3. Sustainable Budget and Organization - Assure CBJ is able to deliver services in a cost efficient and effective manner that meets the needs of the community

AA*	Implementing Actions	Responsibility	Notes:
A	F/O Maintain Assembly focus on deferred maintenance including BRH and JSD.	Assembly, Manager's Office, Engineering/Public Works, all operating departments with facilities	<i>~10 active BRH projects. ~10 LED/BAS recent project completions, ~10 in design/ongoing.</i>
B	P/F Protect Budget Reserve	Assembly, Manager's Office, Finance	
C	P/F Continue to evaluate sales tax structure.	Assembly, Manager's Office, Finance	<i>Onboard cruise ship sales tax. Food/utilities needs Assembly direction.</i>
D	P/F Develop plan to address reduced state support for School Bond Debt Reimbursement.	Assembly, Manager's Office, Finance	<i>Pending next year politics, oil, elections</i>
E	P Reduce the relative cost of living in Juneau where possible.	Assembly, Manager's Office, Finance	
F	F/O Examine life cycle and life cycle costs of CBJ facilities including city hall	Assembly, Manager's Office, Engineering & Public Works	<i>Asset management / energy use, FM & Eng ongoing.</i>

*Assembly Action to Move Forward: P = Policy Development, F = Funding, S = Support, O = Operational Issue

Assembly Goals 2021

Assembly Goals set at
November 7, 2020 retreat

4. Community, Wellness, and Public Safety - Juneau is safe and welcoming for all citizens

AA*	Implementing Actions	Responsibility	Notes:
A P/F/ O	Reduce homelessness	Assembly, Manager's Office, Community partners	<i>Funding: TGH, UHS, SXH, Housing Fund grants. Mayor's taskforce, cold weather shelter, quarantine and isolation efforts, (hotel/CH) street outreach grant received</i>
B P/F/ O	Working with non-profits, BRH Board and CEO, develop a plan for non-profits and BRH's role with public health and social services in the community		<i>Mayor/Assembly task force</i>
C P/F/ O	Assess legislative impact, community services, and operations through the lenses of systemic racism .	Assembly, Manager's Office, Community partners	<i>SRRC</i>
D P/F/ O	Develop and implement strategies to reduce and deal with the impacts of crime in the community.	Assembly, Manager's Office, Law, JPD, Community Partners	<i>Long term, ongoing, no major status change</i>

5. Sustainable Community - Juneau will maintain a resilient social, economic, and environmental habitat for existing population and future generations.

AA*	Implementing Actions	Responsibility	Notes:
A P/O	Develop strategy to measure, track and reduce CBJ energy consumption.	Assembly, Manager's Office, all departments	<i>Annual sustainability report w/energy use. CIP process includes sustainability component. FM planning to implement energy mgmt system in FY23.</i>
B P/F	Make a long term plan to achieve reliance on 80% renewable energy sources by 2045	Assembly, Manager's Office, Engineering/PW	<i>Long term, ongoing, PWFC topic</i>
C P/F	Develop climate change adaptation plan	Assembly, Manager's Office	
D P/F/ O	Develop solid waste strategy including plans to increase recycling and deal with abandoned/junked vehicles.	Assembly, Manager's Office, Engineering/PW, JPD	<i>Long term, ongoing, PWFC topic</i>

6. Pandemic Recovery - Protect Public Health and Recover Economic Strength During the COVID Pandemic

*Assembly Action to Move Forward: P = Policy Development, F = Funding , S = Support, O = Operational Issue

	Revenues	Expenditures	Surplus (Deficit)	Unrestricted Fund Balance
FY2019				
1 Final Year-End (audited)	\$ 152,228,300	\$ (151,370,300)	\$ 858,000	\$ 18,601,800
2				
11 FY2020				
12 Final Year-End (audited)	\$ 166,163,900	\$ (159,211,800)	\$ 6,952,100	\$ 25,553,900
13				
14 FY2021				
15 Manager Proposed Budget	\$ 152,721,100	\$ (160,022,100)	\$ (7,301,000)	\$ 18,252,900
16				
17 Proposed Mill Rate Increase not Implemented	\$ (4,620,300)			
18 Reduced HBT/MPF Support for Assembly Grants	\$ (1,553,200)			
19 MPF/CPV Reduction for Cruise PAX Survey & Transportation Study	\$ (250,000)			
20 Anticipated Lost User Fees and Charges for Services	\$ (186,900)			
21 Reduced Finance Reimbursable Services Paid by Non-GF Depts	\$ (92,800)			
22 Other Revenue Changes	\$ 90,000			
23 CARES Act or FEMA Funding (offset core city services)	\$ 11,021,600			
24 Gastineau School Roof Replacement CIP		\$ (1,500,000)		
25 Grant for Childcare		\$ (400,000)		
26 Increase GF to JSD Activities (Outside the Cap)		\$ (378,600)		
27 Grant to Travel Juneau (GF replace HBT)		\$ (265,000)		
28 Centennial Hall Funding (GF replace HBT)		\$ (84,400)		
29 Downtown Business Association (HBT historically)		\$ (75,000)		
30 Grant to Alaska Heat Smart		\$ (30,000)		
31 Grant to Juneau Commission on Aging		\$ (10,000)		
32 Other Non-Personnel Expenditure Decreases		\$ (65,300)		
33 Reduced Grant to JEDC		\$ 75,000		
34 Reduced GF to Eaglecrest		\$ 125,000		
35 Cost Allocation Reductions (Centennial Hall, Sales Tax Fund)		\$ 215,000		
36 Unfunded MPF/CPV Cruise PAX Survey & Transportation Study		\$ 250,000		
37 Reduced GF to Waste Management (preparing for liquidation)		\$ 505,800		
38 GF Reduction to CBJ Operations		\$ 1,142,800		
39 Reduced MPF/HBT-funded Assembly Grants		\$ 1,553,200		
40 Delay of Augustus Brown Pool CIP		\$ 3,300,000		
41 Deappropriation of CIPs		\$ 3,500,000		
42 Assembly Adopted Budget	\$ 157,129,500	\$ (152,163,600)	\$ 4,965,900	\$ 30,519,800
43				
44 Unreimbursed School Bond Debt		\$ (5,900,000)		
45 Grant to Glory Hall		\$ (2,300,000)		
46 Grant to SHI		\$ (1,500,000)		
47 Grant to UHS		\$ (1,100,000)		
48 Additional GF Appropriations/Grants		\$ (395,200)		
49 Grant to Alaska Committee		\$ (300,000)		
50 Additional GF Support to JSD - Up to the Cap		\$ (56,600)		
51 Supplemental Appropriations	\$ -	\$ (11,551,800)		
52				
53 Reduction in Investment Income	\$ (1,758,751)			
54 Lost User Fees and Charges for Service	\$ (1,150,000)			
55 Sales Tax Revenue Above/(Below) Forecast	\$ (1,000,000)			
56 Lost Medicaid Reimbursement for Ambulance Transports	\$ (400,000)			
57 Property Tax Delinquencies	\$ (277,300)			
58 Reduction to Vehicle Registration Tax	\$ (157,000)			
59 Reduction to Anticipated Secure Rural Schools Funding	\$ (156,000)			
60 Other Consumer Taxes Above/(Below) Forecast	\$ 330,000			
61 Other Revenue Changes	\$ 349,826			
62 Additional CARES Funds to Offset Core City Services	\$ 1,147,200			
63 CARES Transit Grant	\$ 2,000,000			
64 Federal American Rescue Plan Act (replace lost revenue)	\$ 2,858,925			
65 Personnel Expenditure Lapse		\$ 2,670,600		
66 Lapse Sayéik: Gastineau School Roof Appropriation		\$ 1,500,000		
67 Professional Services Lapse		\$ 990,000		
68 Utility and Supplies Lapse (Reduced Oil Prices, Facility Closures)		\$ 842,500		
69 Travel and Training Lapse		\$ 405,000		
70 Other Non-Personnel Expenditure Lapse		\$ 301,400		
71 Anticipated Variances	\$ 1,786,900	\$ 6,709,500		
72				
73 Final Year-End (audited)	\$ 158,916,400	\$ (157,005,900)	\$ 1,910,500	\$ 27,464,400
74				

75 **FY2022**

76	Prior Year Adopted Budget	\$	157,129,500	\$	(152,163,600)		
77	Remove One-Time CARES Act Funding	\$	(11,021,600)				
78	Reduction in Investment Income over Prior Year	\$	(1,174,600)				
79	Reduced Charges for Service	\$	(604,700)				
80	Lost Reimbursement for Ambulance Transports	\$	(400,000)				
81	Increased Sales Tax COJ Bad Debt Expense	\$	(200,000)				
82	HBT Shortfall: GF Subsidy to Centennial Hall	\$	(173,100)				
83	Reduced Federal Support (various)	\$	(135,800)				
84	Lost Housing & Homelessness Coordinator State Grant	\$	(110,000)				
85	Miscellaneous Lost Revenue	\$	(30,258)				
86	Increased State Revenue Sharing	\$	145,100				
87	Dimond Park Field House User Fees	\$	203,800				
88	Liquor/Marijuana Sales Tax Growth over Prior Year	\$	350,000				
89	Engineering Salaries paid by CIPs	\$	406,300				
90	Waste Management Fund Balance to General Fund	\$	579,100				
91	Shéiyi Xaat Hit (Spruce Root House) Federal/State/Private Grants	\$	620,600				
92	Property Tax: Assessed Valuation Growth over Prior Year	\$	674,100				
93	Property Tax: Additional 0.2 mills	\$	1,038,758				
94	Sales Tax Growth over Prior Year	\$	3,100,000				
95	Federal American Rescue Plan Act (replace lost revenue)	\$	8,234,900				
96	Augustus Brown Pool Renovations (delayed from FY21)			\$	(3,300,000)		
97	Unreimbursed School Bond Debt			\$	(2,809,000)		
98	Increase to Streets CIP Over FY21			\$	(2,000,000)		
99	Increase to 1% Projects Over FY21			\$	(1,600,000)		
100	Shéiyi Xaat Hit (Spruce Root House)			\$	(634,600)		
101	Additional GF Cost of Recycleworks			\$	(600,000)		
102	Merit Increases (and associated benefits)			\$	(536,208)		
103	1% Negotiated Wage Increase			\$	(453,436)		
104	Increase to employer portion of health care costs			\$	(338,520)		
105	Additional GF Support to JSD - Up to the Cap			\$	(438,900)		
106	Dimond Park Field House			\$	(289,100)		
107	Other Personnel Actions (and associated benefits)			\$	(285,090)		
108	Re-establishment of Two FY21 Temp Unfunded Positions			\$	(262,500)		
109	GF Subsidy to Debt Service Fund			\$	(258,000)		
110	Increased Fleet Replacement Contributions			\$	(209,000)		
111	Other Non-Personnel Expenditure Increases			\$	(153,946)		
112	Increased Building Maintenance Expenses			\$	(155,500)		
113	Restored FY21 Travel Reductions			\$	(149,400)		
114	Capital Outlay Expenditure Reductions			\$	196,100		
115	Manager Proposed Budget	\$	158,632,100	\$	(166,440,700)	\$	(7,808,600)
116						\$	19,655,800
117	Use of Liquor Tax for CCFR Sleep Off/MIH (instead of BRH)	\$	175,000				
118	CCFR Sleep Off/MIH Increment			\$	(496,600)		
119	Increase to Childcare Grant			\$	(225,000)		
120	Increase to JEDC Grant			\$	(75,000)		
121	Operating Grant to Downtown Business Association			\$	(75,000)		
122	Operating Grant to Alaska HeatSmart			\$	(110,000)		
123	Credit Enhancements to Alaska HeatSmart			\$	(25,000)		
124	Challenge Grant Appropriation to Juneau Park Foundation			\$	(15,000)		
125	Update to Juneau Economic Plan			\$	(19,000)		
126	CY2021 Vote-by-Mail w/ Anchorage Vote Center			\$	(58,100)		
127	GF Subsidy for Travel Juneau Operating Grant			\$	(69,400)		
128	Change to Proposed Mill Rate	\$	(1,033,200)				
129	Total Assembly Adopted Changes	\$	(858,200)	\$	(1,168,100)	\$	(2,026,300)
130							
131	Additional Use of Federal American Rescue Plan Act in FY22	\$	1,738,375				
132	Change in Assumption for School Bond Debt Reimbursement	\$	-				
133	Change from Revised Property Valuation	\$	2,727,025				
134	Revenue Forecast Changes	\$	4,465,400	\$	-	\$	4,465,400
135							
136	Assembly Adopted Budget	\$	162,239,300	\$	(167,608,800)	\$	(5,369,500)
						\$	22,094,900

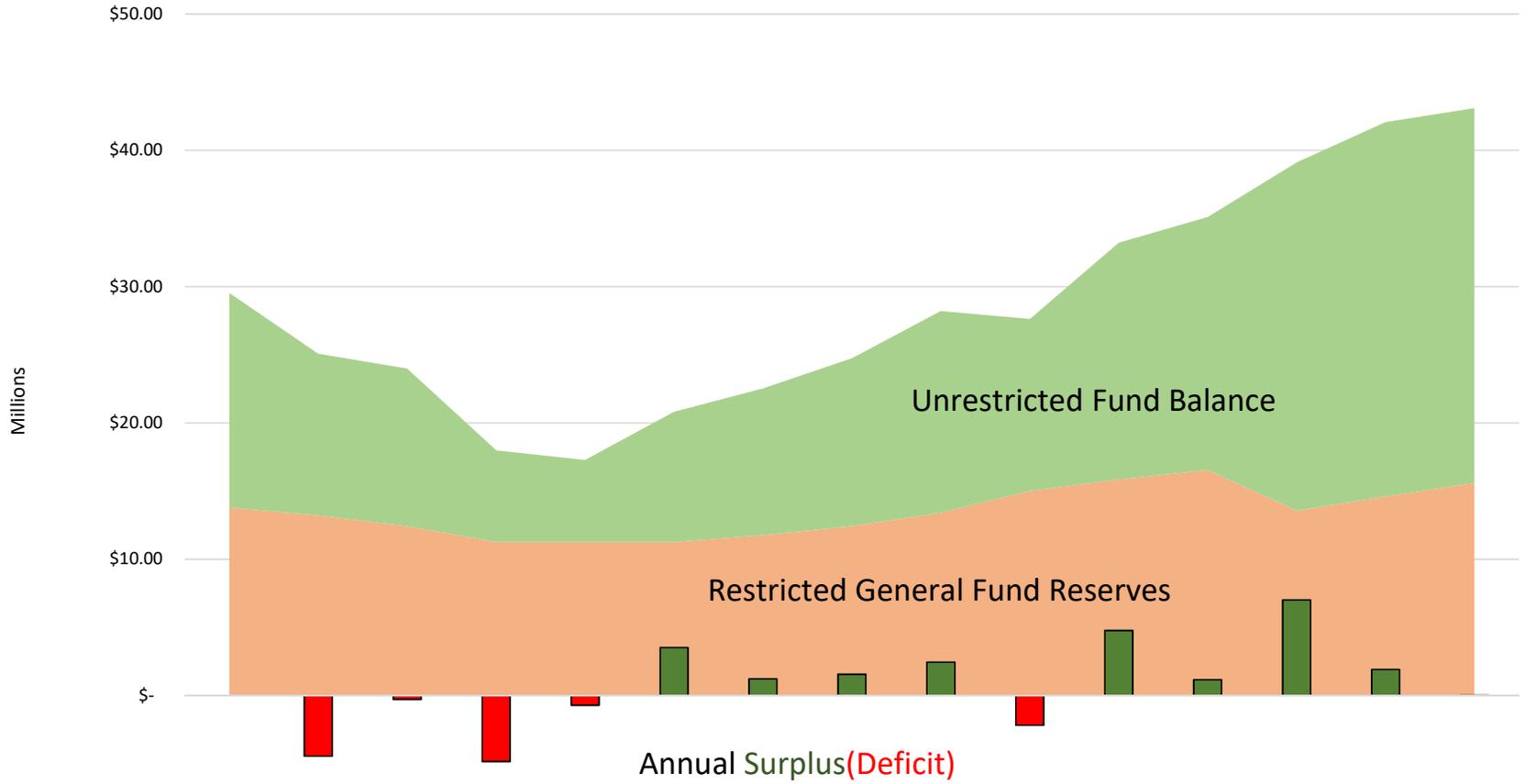
137					
138	Statter Harbor Phase IIIC/Seawalk CIPs	\$	(5,500,000)		
139	Purchase of Harris Harbor Boat Yard	\$	(2,880,000)		
140	EOC Expenditures	\$	(1,000,000)		
141	Ballot Processing Center Capital Project	\$	(700,000)		
142	Grant/MPF Funded Supplemental Appropriations in the General Fund	\$ 286,600	\$ (286,600)		
143	The Glory Hall Sheltering Support	\$	(150,000)		
144	Grant Writer Position	\$	(120,000)		
145	CDD Plat Reviewer Position	\$	(70,000)		
146	Increased Assembly/Planning Commissioner Compensation	\$	(27,800)		
147	Supplemental Appropriations	\$ 286,600	\$ (10,734,400)		
148					
149	Anticipated Lapse		\$ 1,500,000		
150	Sales Tax Revenue Above/(Below) Forecast	\$ 3,400,000			
151	Mill Rate Reduction Not Included in Budget	\$ (540,000)			
152	Reimbursed School Bond Debt Reduced from 50% to 41.8%	\$ (458,500)			
153	ARPA Funds Replacing SMPFs	\$ 11,942,000			
154	Anticipated Variances	\$ 14,343,500	\$ 1,500,000		
155					
156	Final Year-End (projected)	\$ 176,869,400	\$ (176,843,200)	\$ 26,200	\$ 27,490,600

FY2023

159	Prior Year Adopted Budget	\$ 162,239,300	\$ (167,608,800)		
160	Remove One-Time ARPA Funding	\$ (9,973,300)			
161	Reverse Waste Management Fund Balance to GF	\$ (579,100)			
162	Sales Tax Growth over FY22 Adopted Budget	\$ 6,800,000			
163	Property Tax Growth (2.5%) over FY22 Adopted Budget	\$ 1,400,000			
164	Increased Charges for Service over FY22 Adopted Budget	\$ 1,000,000			
165	Reimbursement for Ambulance Transports (SEMT)	\$ 400,000			
166	Reverse FY22 GF Exp for Unreimbursed School Bond Debt		\$ 2,809,000		
167	Reverse FY22 Additional 1% Project CIP (\$8.7M Status Quo)		\$ 1,600,000		
168	Reverse FY22 GF Subsidy to Debt Service Fund		\$ 258,000		
169	Reverse FY22 GF Subsidy to Centennial Hall (HBT Shortfall)		\$ 173,100		
170	Reverse FY22 GF Subsidy to Travel Juneau (HBT Shortfall)		\$ 69,400		
171	Reverse FY22 Update to Juneau Economic Plan		\$ 19,000		
172	Reverse FY22 Juneau Park Foundation Grant		\$ 15,000		
173	Merit Increases (and associated benefits)		\$ (550,000)		
174	Negotiated Wage Increase (unkown)		\$ -		
175	Services/Commodities Cost Growth (unkown)		\$ -		
176	Unreimbursed School Bond Debt (50%)		\$ (208,000)		
177	Manager Proposed Budget	\$ 161,286,900	\$ (163,423,300)	\$ (2,136,400)	\$ 25,354,200
178					
179	Assembly Changes				
180	Total Assembly Adopted Changes	\$ -	\$ -	\$ -	\$ -
181					
182	Revenue Forecast Changes				
183	Revenue Forecast Changes	\$ -	\$ -	\$ -	\$ -
184					
185	Assembly Adopted Budget	\$ 161,286,900	\$ (163,423,300)	\$ (2,136,400)	\$ 25,354,200
186					
187	Supplemental Appropriation...				
188	Supplemental Appropriations	\$ -	\$ -		
189					
190	Anticipated Lapse		\$ 1,500,000		
191	Anticipated Variances	\$ -	\$ 1,500,000		
192					
193	Final Year-End (projected)	\$ 161,286,900	\$ (161,923,300)	\$ (636,400)	\$ 26,854,200

Updated 11/24/2021

15-Year General Government Fund Balance History and Projections Includes Sales Tax Fund



	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
■ Unrestricted Fund Balance	\$15.74	\$11.87	\$11.58	\$6.74	\$6.03	\$9.55	\$10.78	\$12.34	\$14.79	\$12.60	\$17.38	\$18.54	\$25.55	\$27.46	\$27.49
■ Reserves	\$13.79	\$13.21	\$12.42	\$11.26	\$11.26	\$11.26	\$11.76	\$12.41	\$13.41	\$15.02	\$15.86	\$16.55	\$13.55	\$14.60	\$15.60
■ Surplus/(Deficit)		\$(4.45)	\$(0.29)	\$(4.84)	\$(0.71)	\$3.52	\$1.23	\$1.56	\$2.45	\$(2.19)	\$4.78	\$1.17	\$7.01	\$1.91	\$0.03

Impact of the COVID-19 Pandemic on Juneau's Economy

FINAL REPORT



Formerly McDowell Group



Summary of Findings

The City and Borough of Juneau (CBJ) contracted with McKinley Research Group (MRG) to document the economic impacts of COVID-19 in Juneau. Virtually every aspect of the economy – including every household, business, nonprofit organization, and government institution – has been affected in one way or another. Fully measuring all aspects of the pandemic’s economic impacts is not possible within the scope of this study. Instead, this report is intended to provide a high-level overview based on generally available measures of community economic well-being, mainly in terms of employment, wages, business sales, personal income, and others. This report also describes the federal relief funding that has been key in mitigating some of the economic shock caused by the pandemic.

The latest available data reveals the substantial pandemic-related damage to Juneau’s economy in 2020, early signs of recovery, but continuing losses in 2021. Key indicators of Juneau’s economic distress and recovery to date are summarized below.

Employment and Wages

- Juneau lost 12% of its employment base, or 2,085 jobs, in 2020.
 - 2020 employment in Juneau averaged 15,872 jobs, with wages totaling \$938 million. In 2019, employment averaged 17,957 jobs with \$948 million in total annual wages.
 - The relative decline in wages is notably less than the decline in employment. Total annual wages were down just 1% (\$10 million).
- At the worst of the job losses in 2020, employment dropped 21% (in May), a loss of 3,983 jobs.
- Sectors experiencing the greatest absolute and relative job losses in 2020 include the following:
 - The Scenic and Sightseeing sector saw employment in the second and third quarters of 2020 drop 85% from the same period in 2019. The sector employed a monthly peak of 1,316 workers in 2019. In 2020, employment peaked at 190.
 - Employment in the Accommodations sector (including hotels and other lodging establishments) dropped 46% in the second and third quarters of 2020

compared to the same period in 2019. This sector employed a peak of 457 workers in 2019. In 2020 employment peaked at 263 jobs.

- Employment in restaurants and bars fell 43% over the six-month period from April through September (second and third quarters) 2020. In this sector employment peaked at 1,254 jobs in 2019 while the 2020 peak was 756 jobs.
- The latest available monthly employment estimates, for July 2021, suggest employment is up 1,200 jobs from July 2020 but still more than 2,500 jobs below July 2019.
- Juneau’s losses in jobs and wages were more severe than most of Alaska. Statewide, employment dropped by 8% in 2020, while Juneau was down 12%. Other Southeast communities experienced employment losses similar to Juneau’s (Ketchikan employment fell 15% and Sitka was down 13%).

Unemployment Insurance Payments

Unemployment insurance payments offset some of the lost wages caused by the pandemic. This includes:

- Unemployment insurance (UI) benefits paid to Juneau residents in 2019 totaled about \$2 million. The 2020 total was \$29 million. The number of claimants peaked in May 2020 at 2,026, more than 10 times the number of UI claimants in May 2019 (143).
- The most recent data shows declining UI payments. In July 2021, 509 UI claimants received \$467,000 in total payments, well below the July 2020 totals of 1,812 claimants receiving \$5.3 million, but still far above the July 2019 totals of 119 claimants receiving \$82,000 in UI payments.

Business Sales

Total gross business sales in Juneau dropped by \$304 million in 2020, a decline of 12% from 2019. Sectors experiencing the greatest losses included:

- Tour providers, down 94% (-\$105 million)
- Hotels and motels, down 50% (-\$19 million)
- Air transportation and freight, down 48%, (-\$14 million)
- Bars and restaurants, down 37% (-\$30 million)
- Retail sales - General, down 23% (-\$53 million)
- Retail sales - Specialized, down 54% (-\$129 million)
 - Jewelry & arts stores, down 94% (-\$34 million)
 - Curio & gifts shops, down 88% (-\$19 million)

Only the construction sector reported increased sales in 2020, with a 15% gain, or \$35 million in additional sales.

Business sales for the first half of 2021 showed some improvement from 2020 but remained substantially below 2019. First half 2021 sales totaled \$787 million, \$81 million above the first half of 2020 but still \$62 million below the same period in 2019. The net decline of \$62 million includes some good news, with five of the ten business categories showing growth from 2019. Contractors and real estate firms are among the gainers.

Sales data reflect continuing trouble in visitor affected sectors. Among businesses that rely on visitor spending, first half 2021 sales were \$17 million above first half of 2020 and but still \$74 million below 2019. The visitor industry will make up some ground during the third quarter of 2021, when cruising resumed. But with only about 8% of 2019 passenger volume expected in 2021, total sales will continue to lag far behind 2019.

Population

The impact of the pandemic on population trends in Juneau is not yet clear. The community's population has been on a slow downward trend over the past several years, declining by 1,389 residents between 2015 and 2020, a 4.2% decrease. The slow decline likely continues into 2021, however, barriers to travel and relocation during the pandemic may have slowed the trend.

Personal Income

Though data is not yet available, Juneau likely saw an uptick in total personal income in 2020 from the 2019 total of \$2.34 billion. Statewide, total personal income increased 3.1% in 2020, with per capita personal income up 3.4%. A 24% increase in transfer payments (payments from government to individuals) drove that increase. Statewide and in Juneau a big increase in unemployment insurance payments, federal COVID Economic Impact Payments to individuals and families, and other relief programs contributed to the rise in transfer payments and an overall increase in total personal income.

Sector Level Impacts of COVID-19

The pandemic had wide ranging business and industry impacts in Juneau. Industry-level impacts are summarized below.

Travel and Tourism

- Juneau hosted 1.3 million cruise visitors in 2019, and with the exception of one small ship sailing that returned mid-voyage, none in 2020. Juneau lost approximately \$200 million in passenger spending and \$30 million in cruise line spending in 2020 as a result of the pandemic.

- Cruise passenger traffic in 2021 is expected to total somewhat less than total season ship capacity of 100,000 passengers. Total volume is likely to fall short of capacity due to ships sailing less than 100% full. Cruise-related spending in Juneau will forgo another \$200 million for the season.
- In 2021, independent visitor travel to Juneau picked up significantly relative to 2020, but remains below pre-pandemic levels. Some businesses report strong demand, but due to staffing shortages, are not realizing the full revenue potential from this season.
- Juneau air traffic dropped sharply in 2020, from 329,000 air passenger enplanements in 2019 to 136,000 in 2020, a 59% reduction. Passenger enplanements were down 94% in April 2020 compared to April 2019 (20,875 monthly enplanements versus 1,330).
- Air traffic has been recovering in 2021. In June (the latest available data), passenger enplanements were 18% below June 2019. May passenger enplanements were 21% below the same month in 2019 and April 2021 traffic was 27% below April 2019.
- AMHS ferry passenger embarkations in 2020 were 74% below 2019. Based on the most recent available data, ferry traffic continues to substantially lag pre-pandemic levels. June 2021 passenger embarkations were 45% below June 2019.

Eating and Drinking Establishments

As noted above, Juneau's 84 eating and drinking establishments have been among the businesses hit hardest by the pandemic. The following metrics provide a profile of those impacts and relief funding that have offset a portion of those impacts.

- Restaurants and bars lost \$30 million in total gross business sales (2020 vs. 2019). Losses continued in 2021 but sales data is not yet available.
- Total wages paid were \$4.6 million lower in 2020 than in 2019 (-24%).
- Relief funds paid in 2020 and 2021 to this sector included:
 - Total Paycheck Protection Program (PPP) awards of \$11.2 million to 70 establishments.
 - Estimated total Economic Injury Disaster Loans (EIDL) and grant awards of \$3.0 million paid to approximately 25 establishments.
 - Restaurant Revitalization Funds totaling \$13.4 million for 31 Juneau businesses.
 - Business Sustainability and Extreme Hardship grant program funds totaling approximately \$2.9 million, paid to 57 establishments.

Accommodations Providers

The lock-down on travel severely impacted Juneau's lodging establishments. A total of 21 lodging businesses have employees in Juneau. The sector also includes an underdetermined number of owner-operated establishments including bed and breakfasts (B&Bs), and Vacation Rentals by Owner (VRBOs).

- The sector lost \$19 million in total gross business sales (2020 vs. 2019).
- Total wages paid were \$3.1 million lower in 2020 than in 2019 (-30%).
- Relief funds included:
 - Total PPP awards of \$3.8 million to 20 establishments.
 - Estimated total EIDL and grant awards of \$700,000 to approximately 15 establishments.
 - Business Sustainability and Extreme Hardship grant program funds totaling approximately \$1.1 million, paid to 18 establishments.

Seafood Industry

- It is not possible to isolate COVID-19 effects on commercial fishing harvest volumes and values from among all the other market and biological forces that affect the harvest. Nevertheless, it is evident that 2020 was not a strong year for Juneau's fishermen. Based on preliminary data, Juneau resident commercial fishermen harvested 9.2 million pounds of fish in 2020 with an ex-vessel value of \$13.8 million. The 2019 harvest was 14.2 million pounds with a total value of \$20.4 million.
- Among a range of COVID-19-related impacts, the seafood industry suffered from lower prices for typically high-value products, such as halibut and black cod. Some black cod quota was left unharvested (only 81% of the Southeast total allowable catch [TAC] was harvested, when more than 95% is usually caught).
- Processors spent heavily (estimated at \$100 million statewide) on measures to control spread of the virus among plant workers and within communities.
- Peak seafood processing employment in Juneau was down about 20% in 2020 compared to 2019, while total wages fell about 10%.
- Far fewer commercial fishing crew licenses were sold to Juneau residents in 2020 than in 2019. In 2020, 138 Juneau residents bought crew licenses, less than half of 2019's total of 328.

- Juneau commercial fishermen received approximately \$4.4 million in PPP awards. Processors received a total of about \$1.1 million.

Mining

- Mining-related employment averaged 804 jobs in Juneau in 2020, about 7% below the 2019 average of 863 jobs. As miners were asked to work longer rotations (reducing the number of people traveling to and from the mine), average wages went up (as a result of increased overtime payments). Wages in 2020 totaled \$99 million, 11% above the 2019 total of \$89 million.
- Hecla (Greens Creek) and Coeur (Kensington) together spent \$4 million on quarantining employees. This spending was an important source of revenue for Juneau lodging and food service businesses that were otherwise suffering substantial losses from pandemic related lock-downs.

Government

- Local, state, and federal government together provided an important stabilizing employment base for the community through the pandemic. Government accounts for 6,700 jobs in Juneau, more than one-third (37%) of all employment in Juneau. Government accounts for 45% of all wages paid in Juneau.
- State government employment declined by about 4% in 2020, losing 143 jobs. This continues a long-term decline in state government jobs in Juneau, with the loss of about 800 jobs over the past decade. The state employed 3,500 workers in Juneau in 2020.
- Local government employment was down 1.4% in 2020 compared to 2016 (34 fewer jobs). Federal government saw an employment gain of 6.8% in 2020 (45 new jobs).

Federal and Other Relief Funds

- Three rounds of federal Individual Economic Impact Payments made to Juneau residents totaled an estimated \$40 million, including 2020 and 2021 payments.
- Paycheck Protection Program (PPP) grants and loans to Juneau businesses and organizations totaled approximately \$100 million. This includes 897 Juneau businesses and organizations that received a total of 998 loans/grants under \$150,000, totaling \$38.2 million. A total of 130 Juneau businesses and organizations received a total of 142 PPP grants and loans over \$150,000, totaling \$61.5 million.

- Included in Juneau's in PPP awards was \$9.7 million for 51 nonprofit organizations.
 - The average PPP award under \$150,000 was \$38,292. The average for awards over \$150,000 was \$432,888. Juneau received 4.9% of the \$2.05 billion in total PPP loans statewide.
- Approximately 435 Juneau businesses received a total of \$29.9 million in Economic Injury Disaster Loans (EIDL) (which require repayment but on generally favorable terms). Approximately 530 Juneau businesses were awarded a total of \$1.8 million EIDL advance grants (which do not require repayment).
- 73 Juneau health care providers received a total of \$30.6 million in Provider Relief Funds (PRF) awards. Southeast Alaska Regional Health Consortium (SEARHC) and Bartlett Regional Hospital received the largest grants, at \$15.3 million and \$12.2 million, respectively.
- As noted above, 31 Juneau businesses received a total of \$13.4 million in Restaurant Revitalization Funds. Funding amounts ranged from \$4,000 to over \$4 million.
- The air carrier Payroll Support Program generated \$12.9 million for five Juneau air service operators (not including Alaska Airlines).
- According to data compiled by the CBJ Finance Department, CBJ has or will receive a total of \$122 million in federal COVID-related funding (including FY20, 21, and 22 awards). This includes \$90 million in Coronavirus Aid, Relief, and Economic Security (CARES) Act funding (largest components include \$53 million to general government, \$22 million to the airport, and \$12 million to Bartlett). CBJ is expected to receive a total of approximately \$14 million American Rescue Plan Act (ARPA) funds.
 - Allocation of CARES Act funding to CBJ included \$16 million in Business Sustainability and Extreme Hardship grants. Another \$3 million was awarded in Nonprofit Sustainability Grants.
- Alaska Community Foundation distributed \$3.6 million in CARES Act funds to 16 local nonprofits.
- An assortment of other COVID relief funds have or will flow into Juneau's economy, such as aid to tribal governments, health center grants for tribal health services, housing and homeless support, and fisheries-related relief, among others.

- In total, an estimated \$375 million to \$400 million in federal relief funds have or will flow through Juneau's economy.

Outlook and Recovery

This analysis has focused mainly on the economic impact of COVID-19 in 2020, when impacts were most severe and where available data allows measurement of those impacts. About two-thirds of the way through 2021, losses caused by the pandemic continue to mount, especially in economic sectors dependent on the cruise industry. Looking at the path to recovery, a number of factors are in play:

- Key to economic recovery for scores of Juneau business is the return of cruise ships and the dollars their passengers bring to Juneau. The forecast for next year (2022) is passenger capacity of 1.4 million. It remains to be seen if the ships will arrive full or with reduced occupancy, should measures to control spread of COVID-19 still be required.
- Though information is anecdotal, labor shortages are proving to be a barrier to recovery. If not for labor shortages, employment and business sales would be higher today than would otherwise be the case. Unable to fully staff up, some businesses cannot meet the demand for their services. Recovery of the labor force will be gradual. Typically, one third of Juneau's labor force is nonresident (concentrated in the summer months). Replenishing the supply of nonresident workers will be essential to economic recovery. In addition, many parents are likely to remain out of the workforce until all children can be vaccinated and affordable and suitable child care can be secured.
- Federal relief funding has been essential in easing the pain of what would otherwise have been economic devastation for some segments of Juneau's economy and population. Federal relief dollars are continuing in 2021, though not at 2020 levels. In terms of federal dollars flowing into Juneau's economy, the tapering of relief programs and payments may be partially offset by increased federal spending in other areas.
- In some sectors, business conditions will remain challenging even as the pandemic eases. Employers can expect the cost of hiring and retaining workers to rise, potentially including paying travel expenses to recruit nonresidents workers (when locals are not available), bonus payments, and increased hourly rates.
- Among the businesses hardest hit by COVID-19 restrictions, the ability to survive another winter depends in part on their liquidity going into the pandemic. Businesses carrying significant debt into the pandemic and without cash reserves will struggle. Some business face mounting differed rental payments. Those that borrowed to get

through the pandemic, through the EIDL program or other loans, will have to start repaying loans. In particular, getting cruise-dependent businesses through another winter and into the 2022 season is the most immediate challenge facing the economy.

- One permanent impact of the pandemic is increased labor mobility. Work from home will remain a prominent part of many business models. Juneau can serve its own interests well by continuing to invest in itself, making the community an attractive place to live with high quality education (including early education), services for seniors, recreational facilities, affordable housing, and other assets.

These and other factors can inform the next phase of research, which includes revisiting the 2015 Juneau Economic Plan (JEP). That work will include assessing progress on the eight key economic development initiatives identified during the JEP planning process, and reprioritizing in light of COVID-19's economic impact in Juneau. The second phase will include extensive outreach to businesses and nonprofits to gain information needed for defining specific strategies to speed economic recovery and return Juneau to a growth track.

Assembly Goals 2020

Assembly Goals set at
December 7, 2019 retreat

Adopted January 13, 2020

1. Housing - Assure adequate and affordable housing for all CBJ residents				
AA*		Implementing Actions	Responsibility	Notes:
A	P/F	Prioritize Housing Action Plan strategies	Assembly, Manager's Office	
B	P/F/O	Approve and implement Affordable Housing Fund distribution plan.	Assembly, Manager's Office	
C	P	Develop downtown housing incentives including tax abatement	Assembly, Manager's Office, CDD	
D	P/F	Focus on developing workforce housing	Assembly, Manager's Office	
E	P/F	Develop incentives to encourage long term rentals over short term rentals	Assembly, Manager's Office, Finance	
2. Economic Development - Assure Juneau has a vibrant, diverse local economy				
AA*		Implementing Actions	Responsibility	Notes:
A	F	Evaluate next steps & benefits with the West Douglas road and Channel Crossing	Engineering	
B	P/F	Act on work of Childcare Committee and act on the recommendations	Assembly, Manager's Office	
C	F/O	Update the Comprehensive Plan	CDD	
D	O	Area Plans: Complete Downtown Area plan, followed by Douglas and Valley area plans.	Assembly, CDD, Planning Commission, Manager's Office	
E	O	Protect future industrial land	Assembly, Manager's Office, Lands, CDD	
F	F/O	Revitalize Downtown	Assembly, Manager's Office	
G	P/F	Explore and review options for the Centennial Hall complex	Assembly, Manager's Office	
H	P/F	Explore viability of a summer operation plan for Eaglecrest Ski Area	Assembly, City Manager, Eaglecrest Board, Eaglecrest General Manager	
I	P	Complete work of Visitor Industry Taskforce	Assembly, Manager's Office	
3. Sustainable Budget and Organization - Assure CBJ is able to deliver services in a cost efficient and effective manner that meets the needs of the community				
AA*		Implementing Actions	Responsibility	Notes:
A	F/O	Examine life cycle and life cycle costs of CBJ facilities including city hall	Assembly, Manager's Office, Engineering & Public Works	
B	F/O	Maintain Assembly focus on deferred maintenance including BRH and JSD.	Asssembly, Manager's Office, Engineering/Public Works, all operating departments with facilities	
C	P/F	Protect Budget Reserve	Assembly, Manager's Office, Finance	
D	F/O	Upgrade CBJ technology- online payments, website updates	Manager's Office, MIS, Library, JPD, Finance	
E	P/F	Continue to evaluate sales tax structure.	Assembly, Manager's Office, Finance	
F	P	Reduce the relative cost of living in Juneau where possible.	Assembly, Manager's Office, Finance	
G	P/F	Develop plan to address reduced state support for School Bond Debt Reimbursement.	Assembly, Manager's Office, Finance	
*Assembly Action to Move Forward: P = Policy Development, F = Funding, S = Support, O = Operational Issue				

Assembly Goals 2020

Assembly Goals set at
December 7, 2019 retreat

4. Community, Wellness, and Public Safety - Juneau is safe and welcoming for all citizens				
	AA*	Implementing Actions	Responsibility	Notes:
A	F/O	Partner with non-profits and other government agencies to address addiction in our community. Focus on what BRH's role should be.	Assembly, Manager's Office, BRH, Community partners	
B	F	Partner with non-profits and other government agencies to support efforts to address community members who are unsheltered and other vulnerable populations (substance abuse, mental health, etc.)	Assembly, Manager's Office, BRH, Community partners	
C	P/F/O	Develop and implement strategies to reduce and deal with the impacts of crime in the community.	Assembly, Manager's Office, Law, JPD, Community Partners	
D	P/O	Develop pedestrian focused snow removal strategies	Assembly, Manager's Office, Engineering & Public Works	
E	P/F/O	Reduce homelessness	Assembly, Manager's Office, Community partners	
5. Sustainable Community - Juneau will maintain a resilient social, economic, and environmental habitat for existing population and future generations.				
	AA*	Implementing Actions	Responsibility	Notes:
A	P/F/O	Develop solid waste strategy including plans to increase recycling and deal with abandoned/junked vehicles.	Assembly, Manager's Office, Engineering/PW, JPD	
B	P/O	Develop strategy to measure, track and reduce CBJ energy consumption.	Assembly, Manager's Office, all departments	
C	P	Explore creating an Assembly Sustainability Committee	Assembly, Manager's Offices	
D	P/F/O	Develop a single use plastics program	Assembly, Manager's Office, Community Partners	
E	P/O	Develop strategy to reduce water consumption boroughwide	Assembly, Manager's Office, Engineering/PW	
F	P/F	Make a long term plan to achieve reliance on 80% renewable energy sources by 2045	Assembly, Manager's Office, Engineering/PW	
G	P/F	Develop climate change adaptation plan	Assembly, Manager's Office	
*Assembly Action to Move Forward: P = Policy Development, F = Funding, S = Support, O = Operational Issue				

To: Mayor Weldon and CBJ Assembly
From: Housing and Development Task Force (HDTF)
Date: November 12, 2021
Subject: HDTF input on Assembly Priorities for 2022



The HDTF is charged with providing helpful advice to the Assembly regarding housing and development issues. Indeed, the mayor's charge to the Task Force specifically asked that it identify processes or regulations that inhibit development and prioritize actions to decrease identified obstacles.

As the Assembly identifies annual priorities, the Housing and Development Task Force would like to suggest the following priorities for the Assembly to consider.

RECOMMENDED PRIORITIES:

1. **Ensure that the Community Development Department's first priority is to process permits in a timely manner.** The HDTF wants to ensure that this fundamental function of CDD does not suffer when additional duties (such as regulatory reviews or plan updates) are also tackled.
2. **Allocate resources to enable review and revision of Title 49.** The HDTF does not have a recommendation at this time regarding "how" this gets done, but possibilities include hiring a firm to do a rewrite or selected editing of key sections using existing staff and committee processes (PC's Title 49 Committee) to tackle sections at a time. During its remaining time, the Task Force expects to continue to refine its recommendations regarding Title 49 updates.
3. **Work to update the Comprehensive Plan.** An update is in order, but if resources are scarce, the Task Force recommends a focus on Title 49 over a Comprehensive Plan update, because updated regulations would have a more immediate positive effect on development opportunities than would a Plan update.

These priorities, in the order listed above, were unanimously agreed to by all members of the HDTF at its meeting on November 12, 2021 for Assembly consideration at its upcoming retreat. Members of the HDTF stand by to assist the Assembly and CBJ management in meeting these priorities.



Juneau Commission on Sustainability

(907) 586-0715
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www.juneau.org/sustainability
155 S. Seward Street • Juneau, AK 99801

November 19, 2021

Mayor Weldon and Assembly Members,

The Juneau Commission on Sustainability thanks you for the ongoing sustainability efforts the Assembly has incorporated into your annual goals. And, JCOS appreciates the progress made in 2021 on several fronts:

- CBJ's own energy use profile,
- energy efficiency documentation and improvements to some CBJ facilities,
- investigation into more public EV charging infrastructure,
- Juneau's first electric bus and the Valley Transit Center,
- financial backing for the electrification of CBJ's cruise ship docks,
- Alaska Heat Smart funding and CBJ support for AHS's HUD grant application targeting low-income housing improvements, and
- consideration of a Zero Waste approach to Juneau's solid waste circumstances.

The concept of "sustainability" encompasses meeting the immediate needs of Juneau while also keeping an eye on the ability of future generations to meet their needs. The economic, environmental, and social pillars of sustainable efforts – and a local government's role – all work toward a community's long-term resilience and viability. From this dual present/future perspective, JCOS offers the following comments for your consideration during your upcoming retreat and goal setting. **Actions are prioritized under each goal.**

Near Term Actions

Affordable Housing and Buildings (2021 Assembly Goal #1) - expand "affordability" to address Juneau's existing housing stock of which nearly 50% is 50 years or older¹.

- Examine codes changes and incentives for developers and building owners to incorporate energy-efficient heating fixtures and EV charging stations into remodeling and new construction.
- Examine a local government's role in financing energy efficient retrofits in Juneau's housing and commercial buildings.

¹ American Community Survey, U.S. Census. 2019: ACS 5-Year Estimates. Data Profiles, Housing.

Economic Development (2021 Goal #2)

- Update the 2013 Comprehensive Plan and focus on concrete policies that increase Juneau's sustainability and resilience.
- Engage with the Regulatory Commission of Alaska to identify and advocate for the community's public interest in electrical and solid waste utility services.

Juneau's Cost of Living (2021 Goal #3)

- Continue efforts that help Juneau households shift space heating and transportation to efficient and economical heat pumps and electric vehicles.
- Optimize opportunities with the cruise and mining industries' need for electricity to increase Juneau's hydropower supplies that will also benefit the broader community electrification of transportation and space heating.

CBJ's Sustainable Budget and Organization (2021 Goal #3)

- Embed energy efficiency and life-cycle costs into CBJ operations and CIP process.
- Establish climate-friendly procurement criteria and practices so CBJ staff can prioritize low or zero-emission purchases.
- Systematically incorporate sustainability into CBJ operations and make more effective use of JCOS volunteer assistance.

Sustainable Community (2021 Goal #5)

- Update Juneau's outdated (2010) energy use profile to understand the major pieces of the community's current energy consumption.
- Develop the analytical tools to examine actions to achieve greater reliance on renewable energy – and less vulnerability to imported energy resources.
- Incorporate Public Works & Facilities Committee recommendations on Solid Waste into the Assembly's 2022 goals – specifically Zero Waste planning.
- Take actions to reduce waste and divert recoverable resources from the landfill.

Longer-Term Efforts

Sustainable Community (2021 Goal #5) – address Juneau's long-term viability and resilience:

- Investigate the known and likely physical impacts and undertake actions that proactively adapt Juneau to climate changes.

Thank you,



Gretchen Keiser, Chair, JCOS



Greater Juneau Chamber of Commerce

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Board Members

Wayne Jensen

*President
Jensen Yorba Wall Inc*

Benjamin Brown

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Perseverance Theatre*

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*Past President
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*Secretary
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Mertz CPA & Advisor*

Mike Satre

Hecla Greens Creek Mine

McHugh Pierre

Goldbelt Inc.

Jodi Garza

Alaska Seaplanes

John Blasco

Alaskan Brewing Co.

Laura Martinson

Caribou Crossings

Connie Hulbert

AEL&P

Scott Bergmann

The Alaskan Fudge Co.

Ray Thibodeau

Alaska Marine Lines

Richard Burns

Juneau Radio Center

December 2, 2021

Honorable Mayor Beth Weldon
And Assembly Members
City and Borough of Juneau
155 S. Seward Juneau, Alaska 99801

Re: Assembly Strategic Planning Retreat

Dear Mayor Weldon and Members of the Assembly:

Attached are the Juneau Chamber's 2022 priorities that have been established by the Government Affairs Committee and Board of Directors, either by resolution or consensus. I think it is important to note, that while the Capital Civic Center is not specifically listed, the chamber believes that the proposed facility is an important asset for the future of the capital city and support steps to move this project forward.

The community relies upon your measured decisions to move Juneau forward as the Capital City, but no one could have predicted the serious and unprecedented challenges faced by the Assembly over the past twenty months. The current and immediate past Assembly are to be commended for the time spent, challenges addressed, and tough decisions made.

Our board appreciates the relationship we have with city leadership and the Assembly, and while we do not always agree, we value the opportunity to work on issues important to the business community.

We're all looking forward to a better year to come.

Respectfully,

A handwritten signature in black ink that reads "Craig E. Dahl".

Craig E. Dahl, Executive Director
Juneau Chamber of Commerce



2022 Advocacy Priorities

The purpose of the Juneau Chamber of Commerce is to develop, advance and promote the economic, industrial, commercial, professional, cultural, and civic welfare of the Juneau area

Priority Positions for 2022

Commercial Property Assessments: Continue to promote an alternative, equitable & transparent process for determining commercial property values

Mill Rate: Advocate for a reduction in the mill rate as property assessments increase

Workforce: Work with CBJ and all appropriate partners to address employee shortage and the availability of affordable childcare – consider the formation of a labor taskforce

CBJ Budget: Engage in CBJ operating and capital budget process, including monitoring of proposed “big ticket” capital items

Housing & Development: Continue work on streamlining permit processing, variances, and changes to Title 49

Evergreen Positions of the Chamber

Juneau Access: Maintain focus on road access to the capital city and engage in AMHS and air travel discussions

North Douglas Crossing: Monitor PEL study progress and promote state & federal funding for a new crossing

Other Key Issues

Homeless issues: Monitor Glory Hall and associated facilities for impact on private business and property owners. Continue to monitor and engage in development of additional homeless solutions.

Public Safety: Recognize and support the work of JPD. Work with policy makers to address communitywide concerns.

Solid Waste: Engage in efforts to address the Juneau Landfill and future waste disposal solutions.

Freight: Monitor business and community concerns with freight access to Juneau.

Tourism: Continue engagement and support of the tourism sector through the Visitor Industry Taskforce and support **Protect Juneau’s Future** ongoing efforts.

Mining: Support the continued operation and expansions of the existing mines as well as new mineral development opportunities in the area.

Roadless Rule: Continue current efforts to support access to federal land