

OBJECTIVE	Scattered Site Permanent Supportive Housing: To provide ten (10) additional permanent supportive housing units in the community using a scattered site Housing First model.	
DESCRIPTION	<p>This model functions much like the HF model Juneau is currently developing. However, the apartments are not congregated and services are provided via a mobile support team rather than by the on-site HF provider.</p> <p>This model relies on:</p> <ul style="list-style-type: none"> • tenancy support (rental asst. for period of time, roughly 1 yr); • willing landlords who understand the challenges faced by tenants; • a mobile support team who will respond on the street and in the home; and • a system that can absorb these temporary renters into permanent status via vouchers, low income apartments or other permanent housing options after the 1 year period. 	
# TO BE SERVED	10	
TOTAL COST Staffing Operating Services	<p>\$185,000</p> <ul style="list-style-type: none"> • Tenancy Support for one scattered site unit = \$12,000 (\$12,000 x 10 = \$120,000) • Mobile Support Team/Case Management = 1.0 FTE \$65,000 	
DURATION OF PROJECT	Once organized, the rental support would cover 1 year.	
ANTICIPATED OUTCOMES	<ul style="list-style-type: none"> • Funding would allow local agencies to coordinate and arrange scattered site Housing First Permanent supportive housing • Funding would stabilize homeless persons, allow for support services, and provide a bridge to mainstream supports such as Housing Choice vouchers, SSI/SSDI, treatment services. 	
POTENTIAL PARTNERS	<p>Juneau Housing First Collaborative Alaska Housing Development Corporation JAMHI Outreach Team (Glory Hole, AWARE, St. Vincent DePaul) Private landlords CBJ</p>	
RISKS AND CHALLENGES	<ul style="list-style-type: none"> • Working with chronically homeless persons with complex issues is time intensive and difficult work; there will be a trial and error phase; • Setting up the scattered site model will require organization and collaboration among agencies involved and time to recruit willing landlords to participate; (2-6 months) • Supportive service component is integral and figuring out caseload and continued funding for this purpose in the future will be a challenge; • Long-term sustainability 	
POLICY CONSIDERATIONS	CBJ to evaluate long-term funding for this approach and reporting mechanism. (Social Services Advisory Board Funds through Juneau Community Foundation, Juneau Affordable Housing Fund, Tobacco Tax, etc.)	
ACTION STEPS	<ol style="list-style-type: none"> 1. Approve funding 2. Organize scatter site housing program with local agencies, hire support staff 3. Educate the public and recruit participating landlords 	
PROPOSAL RESOURCES	<p>City Staff: Scott Ciambor, Chief Housing Officer Housing and Homeless Services Coordinator</p>	Task Force Member(s)

OBJECTIVE	Warming Center	
DESCRIPTION	<p>The JCHH does not advocate establishing new emergency shelter programming, but recognizes the need for live-saving interventions during the winter months when temperatures are below freezing.</p> <p>JCHH recommends working with existing emergency shelter providers (TGH, AWARE and JYS) to utilize their 24-hr staffing resources to avoid creating another system of emergency shelter management. We believe that given CBJ coordination (managed by the proposed Homeless Services Coordinator), donated space (the downtown bus depot is a likely site), and a limited operation schedule, existing providers could expand their current personnel pools to provide on-call staff when the temperatures fall below a determined threshold.</p> <p>Existing shelter providers could invoice the city for those personnel expenses.</p> <p>On nights below freezing between November 15, 2017 and April 15th, 2018, the warming center would be available for 0 - 25 persons (depending on space chosen) during a timeframe established by the partners (e.g.; 11pm-7pm)</p>	
# TO BE SERVED	On nights below freezing between November 15, 2017 and April 15 th , 2018, the warming center would be available for 0 - 25 persons depending on space chosen during a timeframe established by the partners (e.g.; 11pm-7pm).	
TOTAL COST Staffing Operating Services	<p>Preliminary Cost Estimates (assuming ~100 days below freezing/yr):</p> <ol style="list-style-type: none"> 1. Shelter Worker @ \$20/hr for 10 hr shift = \$220/night (includes two hrs OT) 2. \$220/night x 2 workers x 100 nights = \$44,000/yr personnel cost (may be higher depending on staff we use- may include more overtime) 3. 8% admin costs to providing agency 4. Increased liability insurance = ? city cost 5. Janitorial= ? city cost 6. Cots/sleeping pads = potentially donated by Red Cross, vinyl/plastic, if purchased- Paco Pads @ ~\$230/each 7. If we provide blankets-laundry service @ \$150/night x 100 nights =\$15,000 <p>Start-up costs for personnel and basic materials begins at roughly \$63,000. Also:</p> <ul style="list-style-type: none"> • Liability Insurance and janitorial costs need to be determined. • Location costs: Determining cost of use of CBJ property (Downtown Transit Center, Centennial Hall) or renting a private space at another location. 	
DURATION OF PROJECT	November 15, 2017 – April 15 th , 2018	
ANTICIPATED OUTCOMES	<ul style="list-style-type: none"> • Between November 15, 2017 and April 15th, 2018 there will be an additional emergency shelter option available in the community to keep individuals off the street. 	
POTENTIAL PARTNERS	Glory Hole, AWARE, and Juneau Youth Services	
RISKS AND CHALLENGES	<ul style="list-style-type: none"> • There is little desire to make this warming center a permanent, ongoing winter offering in the community; however to ensure that this isn't the case will require development of additional housing services and supports to decrease the level of unsheltered homeless in the community. (This will require collaboration, advocacy and pursuit of additional local, state, and federal resources.) • Choice of location; • Congregate shelter isn't always the best option for persons with complex needs. 	
POLICY CONSIDERATIONS	CBJ to evaluate long-term funding for this approach and reporting mechanism. (Social Services Advisory Board Funds through Juneau Community Foundation, Juneau Affordable Housing Fund, Tobacco Tax, etc.)	
ACTION STEPS	<ul style="list-style-type: none"> • Assess location, insurance requirements and liability protections for city facilities • Allocate funding • Organize Warming Center program with partners • Educate the public and partners (JPD, CCRF, Social service agencies, etc.) on how warming center will operate. 	
PROPOSAL RESOURCES	<p>City Staff:</p> <p>Scott Ciambor, Chief Housing Officer</p> <p>Housing and Homeless Services Coordinator</p>	Task Force Member(s)

OBJECTIVE	Assertive Community Treatment Team	
DESCRIPTION	<p>An Assertive Community Treatment team consists of a transdisciplinary team of medical, behavioral health, and rehabilitation professionals who work together to meet the intensive needs of recipients with severe and persistent mental illness. A fundamental charge of ACT is to be the first-line (and generally sole provider) of all the services that ACT recipients need. Being the single point of responsibility necessitates a higher frequency and intensity of community based contacts, and a very low recipient-to-staff ratio. Because ACT teams often work with recipients who may passively or actively resist services, ACT teams are expected to thoughtfully carry out planned assertive engagement techniques which largely consist of rapport-building strategies, facilitating meeting basic needs, and motivational interviewing techniques. The ACT team delivers all services according to a recovery based philosophy of care, where the team promotes self-determination, respects the recipient as expert in his or her own right, and engages peers in the process of promoting hope that the recipient can recover from mental illness and regain meaningful roles in the community.</p>	
# TO BE SERVED	<p>Participants would be determined by the level of staffing funding would provide and individuals meeting the ACT admission criteria. (SMI, unable to perform daily activity tasks, keep employment, maintain housing, continuous high-service needs)</p>	
TOTAL COST Staffing Operating Services	<p>Preliminary Cost Estimates/year:</p> <ul style="list-style-type: none"> i. .25 FTE Prescribing Clinician=\$42,550.25 ii. 1.0 FTE Case Manager=\$82,420.00 iii. .25FTE Nurse II= \$25,648.25 iv. Peer Support 1FTE=\$60,090.00 <p>Total preliminary costs = \$210,708</p> <ul style="list-style-type: none"> • Additionally, matching funds for staffing from other sources like Alaska Division of Health and Social Services or Alaska Mental Health Trust Authority will likely be necessary to meet ACT fidelity and ensure long-term sustainability. • Also, Medicaid billing for appropriate services to clients will need to be established and maintained. 	
DURATION OF PROJECT	<p>Establishing an ACT team would likely be a medium-term option. Initial planning would likely be needed to ensure long-term sustainability as the desire would be to have an ACT team in place for more than a year.</p>	
ANTICIPATED OUTCOMES	<ul style="list-style-type: none"> • A focus on homeless individuals with intensive medical, behavioral health, and substance abuse needs by a transdisciplinary team. 	
POTENTIAL PARTNERS	<p>JAMHI Bartlett Regional Hospital JHFC & other housing provider (St. Vincent's, AHDC) Polaris House Other Juneau Coalition on Housing and Homelessness service partners</p>	
RISKS AND CHALLENGES	<ul style="list-style-type: none"> • An ACT team has pretty rigorous fidelity requirements to the model and determining activities eligible for Medicaid billing can time consuming; • Long-term sustainability • Ensuring housing component is available for targeted individuals • Organization and capacity-building among partner agencies. 	
POLICY CONSIDERATIONS	<p>CBJ to evaluate long-term funding for this approach and reporting mechanism. (Social Services Advisory Board Funds through Juneau Community Foundation, Juneau Affordable Housing Fund, Tobacco Tax, etc.)</p>	
ACTION STEPS	<ul style="list-style-type: none"> • Organize meeting of potential ACT team partners and State entities to learn about interest & viability of putting in place a local ACT team. 	
PROPOSAL RESOURCES	<p>City Staff: Scott Ciambor, Chief Housing Officer Housing and Homeless Services Coordinator</p>	<p>Task Force Member(s)</p>